



The world is yours



Annual General Meeting

9 July 2003



Baroness Hogg
Chairman

Annual General Meeting 9 July 2003



Comparative returns 1 April 2002-31 March 2003

	%
3i	(23.7)
FTSE All-Share	(29.8)
FTSE 100	(29.1)
FTSE Small Cap (excluding investment companies)	(33.4)
MSCI Europe	(37.7)
Dow Jones Stoxx	(41.8)
FTSE techMark 100	(50.0)

Note: All indices include dividends reinvested



Long term share price





Outlook



Brian Larcombe
Chief Executive



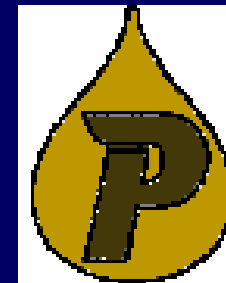
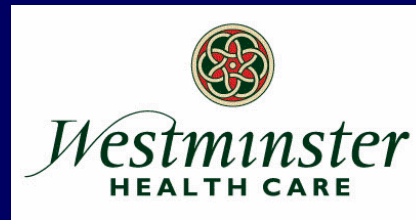
Key messages

- A tough year and a year of change
- Disappointing fall in NAV, though an outperformance of benchmarks
- Strong realisations, investment rebalanced
- Business organised on product basis
- Competitive advantages developed

Annual General Meeting 9 July 2003



10 large investments made in year
to 31 March 2003



Annual General Meeting 9 July 2003



10 large realisations made in year
to 31 March 2003





Actions taken – organisation

- Increased product focus
- Reshaped local and product leadership
- Strengthened investment processes – all products
- Rebalanced network
- Reduced costs



Strategy

- Developing the business internationally
- Building a balanced investment business
- Using the network as our key competitive advantage
- Investing primarily in growth companies



Buy-outs

- Solid returns
- Good opportunity for growth
- See the market
- Pick the winners
- Drive the value



Early stage technology

- Focus on four key sub-sectors
- More focused, more experienced teams in fewer locations
- Growing interest for major corporates
- Transformation of
 - new investment processes
 - portfolio management
 - delivery of added value

Annual General Meeting 9 July 2003



Growth capital

- Clear leadership
- Capitalise on regional network
- Good time to invest



Portfolio analysis

Portfolio by value at 31 March 2003

Value

£1,927m

Buy-outs

£1,206m

Growth capital

£589m

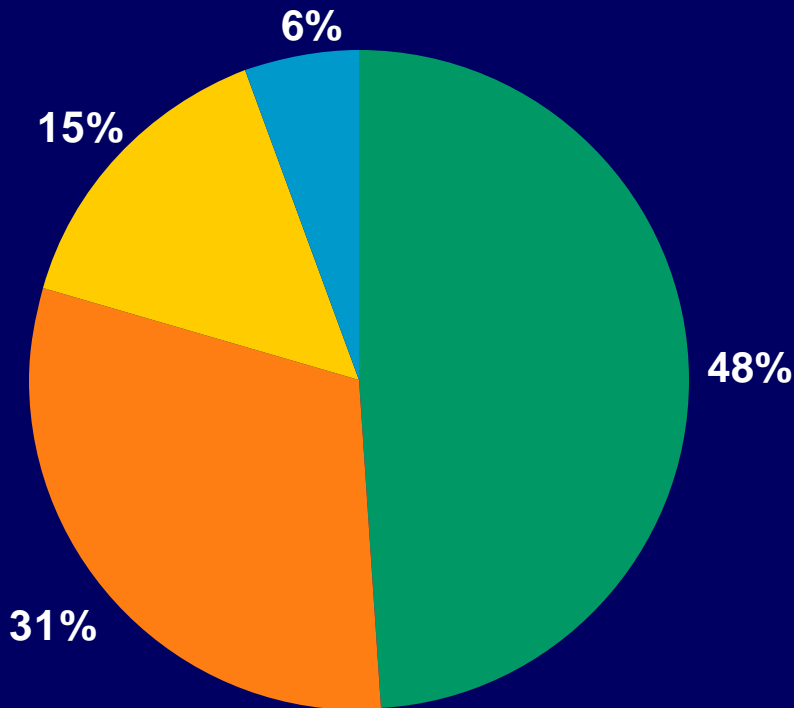
Early stage technology

£217m

Quoted

£3,939m

Total



Excludes co - investment funds

Annual General Meeting 9 July 2003



Conclusion

‘Cautious about the short-term outlook,
confident about the quality of new
investment for long term growth.’



Michael Queen
Finance Director



Financial highlights

- Total return on opening shareholders' funds (23.7)%
- Net asset value per share 480p
- Realised profits on disposal £184m
- Net cash inflow £170m
- Final dividend 8.6p



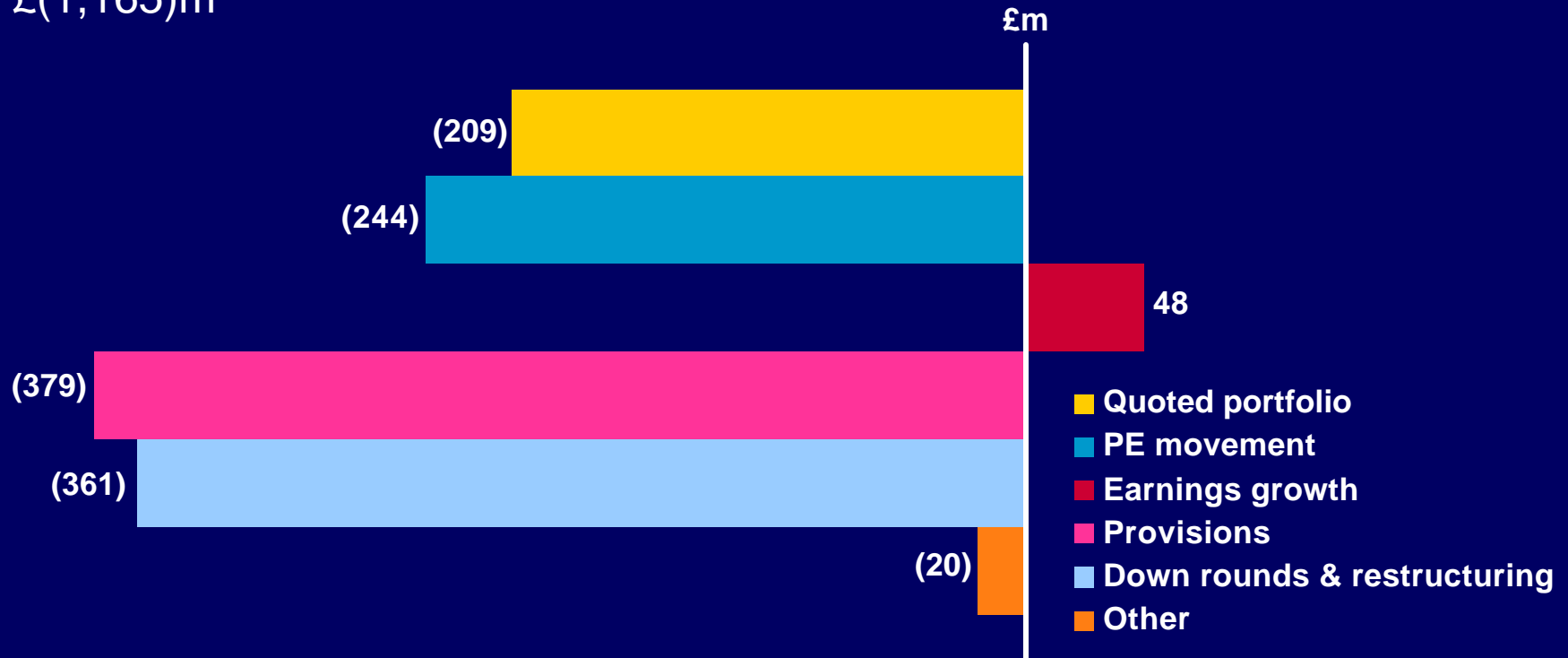
Realised profits on disposal

	2002 £m	2003 £m
Total proceeds and repayments	939	976
Net realised (loss)/profit	(39)	184
Equity realisations		
- proceeds	728	640
- net realised profit	4	164
- equity uplift over value	1%	34%



Unrealised value movement

£(1,165)m



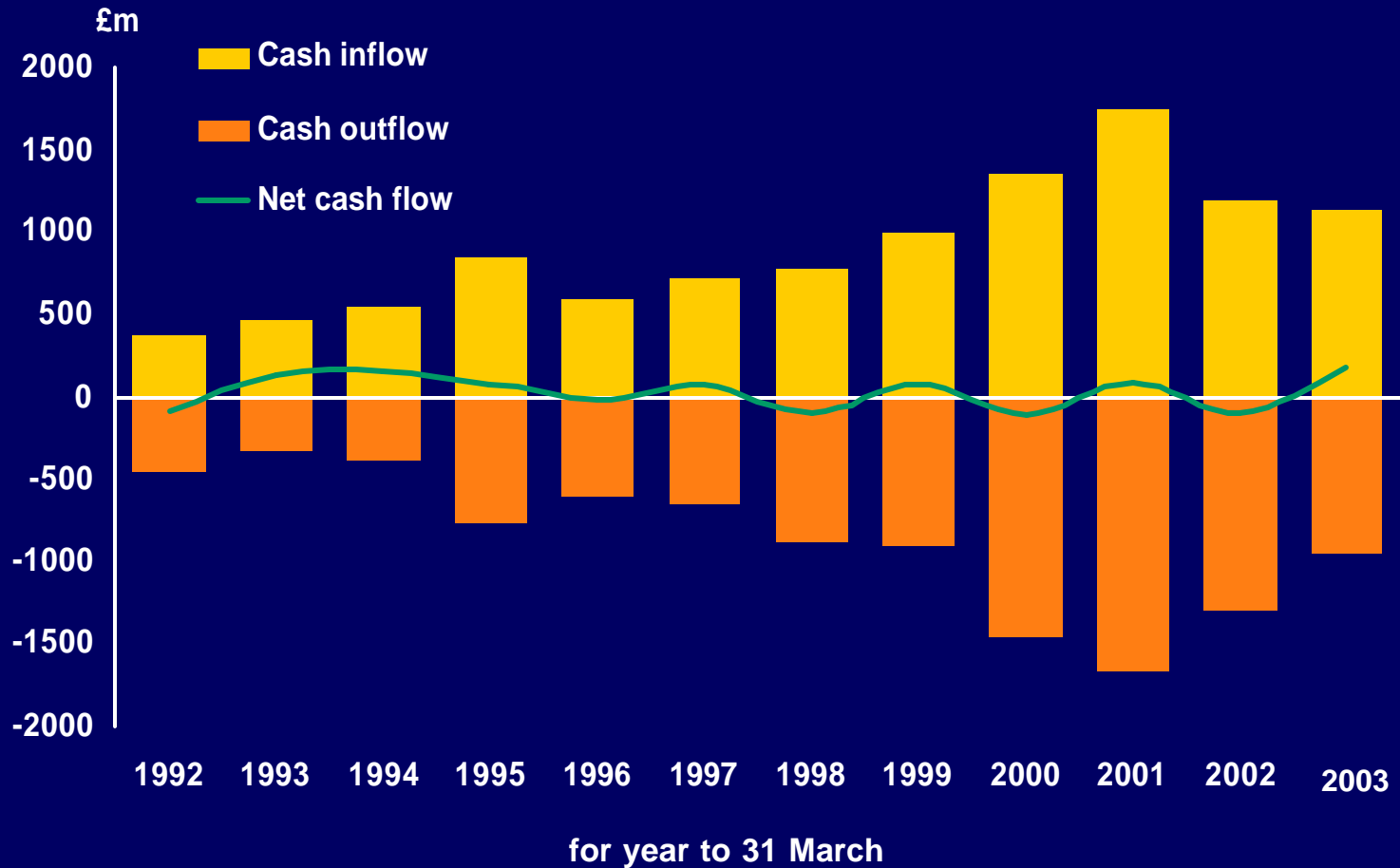


Balance sheet

	2002 £m	2003 £m
Investment assets	5,109	3,939
Other net assets/(liabilities)	<u>23</u>	<u>10</u>
	<u>5,132</u>	<u>3,949</u>
Net borrowings	1,187	1,013
Shareholders' funds	<u>3,945</u>	<u>2,936</u>
	<u>5,132</u>	<u>3,949</u>
Gearing	30%	35%

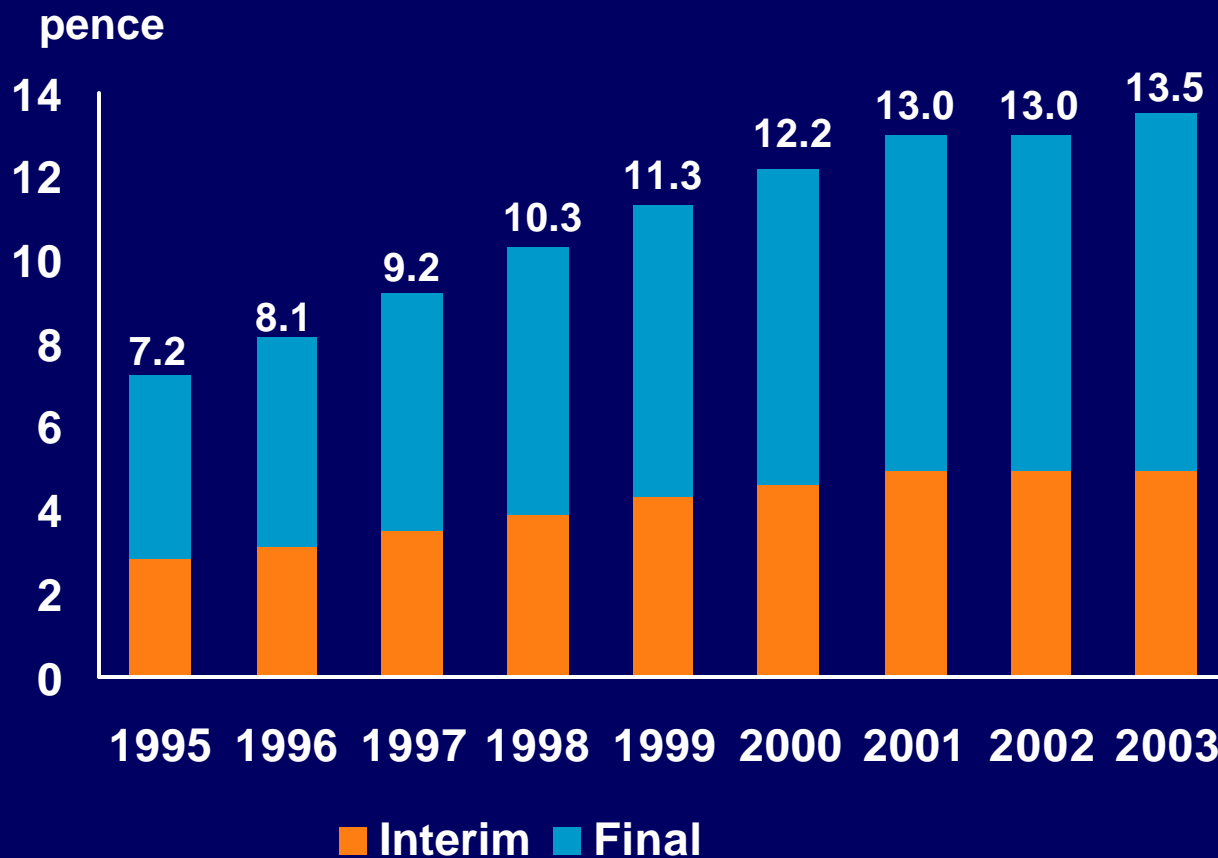


Net cash flow – long-term trend





Dividend history





Financial summary

- Strong realisations, good portfolio income, cost reduction
- Total return affected by stock market falls and technology sector weakness
- Strong balance sheet
- Continued record of longer term outperformance
- Proposed dividend increase

Annual General Meeting 9 July 2003



3i Group.com

Search Go



[Home](#) | [About 3i](#) | [Share information](#) | [Financial analysis](#) | [Financial news](#) | [Presentations & reports](#) | [Shareholder services](#) | [Corporate responsibility](#) | [Contacts](#)

You are here: Home

Welcome to 3i's investor site



Welcome to our online investor relations services. We understand the importance of providing accessible, high quality information to investors. Whether you are interested in key performance data, shareholder services, news or just want to know a little more about us we hope that you find this site of use.

Latest news

15/05/2003

[Preliminary statement of annual results for the year to 31 March 2003](#)

26/03/2003

[Pre Close Briefings](#)

Latest report

Annual Report 2003

[Online report](#)

[Full PDF](#)

Annual Report 2003

3i Group plc's Annual report for the year to 31 March 2003 is now available on this website under [presentations & reports](#). Full information on the annual results (announced on 15 May 2003), including the news release, presentation of the results and a webcast, is available in our [results day centre](#). Register for our [alert service](#) to receive electronic notification when future reports and results information becomes available.

2003 Annual General Meeting

The Annual General Meeting of 3i Group plc will take place on Wednesday 9 July 2003 at 11am at The Institution of Electrical Engineers, Savoy Place, London WC2R 0BL.

[Go to www.3i.com](#)

for information on 3i's venture capital and private equity business.

3i Group plc Share price

20 min. delayed

582.00 GBp | 1.00

[Share price information](#)



[Interactive charts](#)





Nigel Jones
Ernst & Young



Resolution 1

“THAT the Company’s Accounts for the year ended 31 March 2003 and the Directors’ report and Auditors’ report thereon be and they are hereby received and considered”

Proxy votes lodged for this Resolution:

98.43% For, 0.05% Against and 1.52% Discretionary



Resolution 2

“THAT the Directors’ Remuneration report for the year ended 31 March 2003 be and it is hereby approved”

Proxy votes lodged for this Resolution:

90.28% For, 8.07% Against and 1.65% Discretionary



Resolution 3

“THAT a final dividend of 8.6 pence per share net be and it is hereby declared, payable to those shareholders whose names appeared on the Register of Members at close of business on 20 June 2003”

Proxy votes lodged for this Resolution:

98.51% For, 0.00% Against and 1.49% Discretionary



Resolution 4

“THAT Mme C J M Morin-Postel be and she is hereby reappointed as a Director of the Company”

Proxy votes lodged for this Resolution:

97.98% For, 0.49% Against and 1.53% Discretionary

Annual General Meeting 9 July 2003



Resolution 5

“THAT Mr M M Gagen be and he is hereby reappointed as a Director of the Company”

Proxy votes lodged for this Resolution:

97.91% For, 0.56% Against and 1.53% Discretionary

Annual General Meeting 9 July 2003



Resolution 6

“THAT Mr M J Queen be and he is hereby reappointed as a Director of the Company”

Proxy votes lodged for this Resolution:

97.92% For, 0.56% Against and 1.52% Discretionary



Resolution 7

“THAT Mr F D Rosenkranz be and he is hereby reappointed as a Director of the Company”

Proxy votes lodged for this Resolution:

97.94% For, 0.53% Against and 1.53% Discretionary



Resolution 8

“THAT Ernst & Young LLP be and they are hereby reappointed as Auditors of the Company to hold office until the conclusion of the next General Meeting at which Accounts are laid before the Members”

Proxy votes lodged for this Resolution:

97.44% For, 0.73% Against and 1.83% Discretionary



Resolution 9

“THAT the Board be and it is hereby authorised to fix the Auditors’ remuneration”

Proxy votes lodged for this Resolution:

98.30% For, 0.20% Against and 1.50% Discretionary



Resolution 10

Special Resolution

To authorise the purchase of own shares by the Company

(The full text of this Resolution is set out in the Notice of Meeting)

Proxy votes lodged for this Resolution:

98.47% For, 0.03% Against and 1.50% Discretionary



The world is yours