3i Group plc

3i is an investment company with two complementary businesses, Private Equity and Infrastructure, specialising in core investment markets in northern Europe and North America.

We have a diverse investment portfolio and disciplined investment processes. This, together with our clear and consistent strategy, underpins our competitive advantage.

Our strategic objectives
We focus on opportunities where our sector and market expertise, combined with our strong capital position, can create material value for shareholders.

• Grow investment portfolio earnings
• Realise investments with good cash-to-cash returns
• Maintain an operating cash profit
• Use our strong balance sheet
• Increase shareholder distributions

Our international network
We have operations in eight offices across Europe, Asia and North America.

Key facts*
10% total return on equity in the six months to 30 September 2018

£254m Propriety capital invested in private equity in the six months to 30 September 2018

£523m realised in private equity in the six months to 30 September 2018

£42m cash fee and portfolio income from infrastructure in the six months to 30 September 2018

Our business
Private Equity
Investing in mid-market companies with an enterprise value between €100m – €500m taking a majority stake. New investment is primarily focused on northern Europe and North America.

£5.7bn proprietary capital*
£7.7bn total AUM*

Infrastructure
Investing principally in mid-market economic infrastructure in Europe, as well as greenfield and low-risk energy projects.

£3.7bn AUM*

AUM is a measure of the total assets that 3i has to invest or manages on behalf of shareholders and third-party investors for which it receives a fee. AUM is measured at fair value.

* Figures correct as at 30 September 2018.
Leadership team

Simon Thompson
Chairman

Simon Borrows
Chief Executive

Julia Wilson
Group Finance Director

Over seventy years of evolution at 3i

1945
3i roots laid through ICFC and FCI, led by Lord William Piercy as Chairman, to provide risk capital to growing independent businesses.

1984
3i strengthens its UK presence and adds offices in Germany and France, laying the foundations for its international network in the decades to follow.

1994
3i successfully floats on the London Stock Exchange with a £1.5bn market cap; subsequently entering the FTSE 100.

2006
3i raises €5bn mid-market buyout fund, Eurofund V.

2007
3i launches £700m infrastructure fund. New York office opened.

2012
3i names Simon Borrows as Chief Executive.

2013
Acquisition of Barclays Infrastructure Funds Management.

2015
3i appoints Simon Thompson as Chairman.

2016
3i agrees to sell Debt Management to Investcorp.

2017
3i makes its first North American Infrastructure investment.

2018
3i closes the 3i European Operational Projects Fund on €456m.

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Ten of our largest investments

Action
Non-food discount retailer
Netherlands

3i Infrastructure plc
Quoted investment company, investing in infrastructure
UK

Scandlines
Ferry operator between Denmark and Germany
Denmark/Germany

Weener Plastic
Supplier of plastic packaging solutions
Germany

Audley Travel
Provider of experiential tailor-made travel
UK

Basic-Fit
Discount gyms operator
Netherlands

Cirtec Medical
Outsourced medical device manufacturing
US

Q Holding
Precision engineered elastomeric components manufacturer
US

Hans Anders
Value for money optical retailer
Netherlands

Smarte Carte
Provider of self-serve vended luggage carts
US

1 As of 30 September 2018

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3i Investments plc is authorised and regulated in the UK by the Financial Conduct Authority.

Investor relations
For financial news, results and to download our annual and half-yearly reports, please visit: 3i.com/investor-relations

Sustainability
For more information, please visit: 3i.com/sustainability