3i is an investment company with complementary businesses, Private Equity and Infrastructure, specialising in core investment markets in northern Europe and North America.

As proprietary capital investors we have a long-term approach. We create value through thoughtful origination, disciplined investment and active stewardship of our assets, driving sustainable growth in our investee companies.

Our strategic objectives
We focus on opportunities where our sector and market expertise, combined with our strong capital position, can create material value for shareholders.

- Grow investment portfolio earnings
- Realise investments with good cash-to-cash returns
- Maintain an operating cash profit
- Use our strong balance sheet
- Increase shareholder distributions

Our international network
We have operations in seven offices across Europe, Asia and North America.

Key facts*
- 3% total return on equity in the year to 31 March 2020
- £1,062m proprietary capital invested in private equity in the year to 31 March 2020
- 13 bolt-on acquisitions in private equity in the year to 31 March 2020
- £78m cash income from infrastructure in the year to 31 March 2020

Our business
Private Equity
Investing in mid-market companies with an enterprise value between €100m – €500m taking a majority stake. New investment is primarily focused on northern Europe and North America.

- £6.6bn proprietary capital*
- £8.8bn total AUM*

Infrastructure
Investing principally in mid-market economic infrastructure in Europe, as well as greenfield and low-risk energy projects.

- £4.4bn AUM*

Scandlines
Held for its strategic value with the ability to deliver long-term capital returns while generating a strong cash income.

- £429m AUM*

AUM is a measure of the total assets that 3i has to invest or manages on behalf of shareholders and third-party investors for which it receives a fee. AUM is measured at fair value.

* Figures correct as at 31 March 2020.
Leadership team

Simon Thompson
Chairman

Simon Borrows
Chief Executive

Julia Wilson
Group Finance Director

Ten of our largest investments

**Action**
General merchandise discount retailer
Netherlands

**3i Infrastructure plc**
Quoted investment company, investing in infrastructure
UK

**Scandlines**
Ferry operator between Denmark and Germany
Denmark/Germany

**Cirtec Medical**
Outsourced medical device manufacturing
US

**Weener Plastic**
Supplier of plastic packaging solutions
Netherlands

**Q Holding**
Precision engineered elastomeric components manufacturer
US

**Evernex**
Provider of third-party maintenance services for data centre infrastructure
France

**Royal Sanders**
Private label and contract manufacturing producer of personal care products
Netherlands

**Tato**
Manufacturer and seller of speciality chemicals
UK

**Hans Anders**
Value for money optical retailer
Netherlands

1 As of 31 March 2020

Over seventy years of evolution at 3i

1945
3i roots laid through ICFC and FCI, led by Lord William Piercy as Chairman, to provide risk capital to growing independent businesses.

1984
3i strengthens its UK presence and adds offices in Germany and France, laying the foundations for its international network in the decades to follow.

1994
3i successfully floats on the London Stock Exchange with a £1.5bn market cap; subsequently entering the FTSE 100.

2006
3i raises €5bn mid-market buyout fund, Eurofund V.

2007
3i launches £700m infrastructure fund. New York office opened.

2012
3i names Simon Borrows as Chief Executive.

2013
Acquisition of Barclays Infrastructure Funds Management.

2015
3i appoints Simon Thompson as Chairman.

2017
3i makes its first North American Infrastructure investment.

2018
3i closes the 3i European Operational Projects Fund on €456m.

2019
Liquidity event for Eurofund V investors.