3i is an investment company with complementary businesses, Private Equity and Infrastructure, specialising in core investment markets in northern Europe and North America.

As proprietary capital investors we have a long-term approach. We create value through thoughtful origination, disciplined investment and active stewardship of our assets, driving sustainable growth in our investee companies.

Our strategic objectives
We focus on opportunities where our sector and market expertise, combined with our strong capital position, can create material value for shareholders.

- Grow investment portfolio earnings
- Realise investments with good cash-to-cash returns
- Maintain an operating cash profit
- Use our strong balance sheet
- Increase shareholder distributions

Our international network
We have operations in eight offices across Europe, Asia and North America.

Key facts*
15% total return on equity in the six months to 30 September 2020

£231m Proprietary capital invested in private equity in the six months to 30 September 2020

£82m realised in private equity in the six months to 30 September 2020

12% gross investment return in infrastructure in the six months to 30 September 2020

Our business
Private Equity
Investing in mid-market companies with an enterprise value between €100m – €500m taking a majority stake. New investment is primarily focused on northern Europe and North America.

£7.9bn proprietary capital*
£10.5bn total AUM*

Infrastructure
Investing principally in mid-market economic infrastructure in Europe, as well as greenfield and low-risk energy projects.

£4.9bn AUM*

Scandlines
Held for its strategic value with the ability to deliver long-term capital returns while generating a strong cash income.

£452m AUM*

AUM is a measure of the total assets that 3i has to invest or manages on behalf of shareholders and third-party investors for which it receives a fee. AUM is measured at fair value.

* Figures correct as at 30 September 2020.
Leadership team

Simon Thompson  
Chairman

Simon Borrows  
Chief Executive

Julia Wilson  
Group Finance Director

Ten of our largest investments

Action  
General merchandise discount retailer  
Netherlands

3i Infrastructure plc  
Quoted investment company, investing in infrastructure  
UK

Scandlines  
Ferry operator between Denmark and Germany  
Denmark/Germany

Cirtec Medical  
Outsourced medical device manufacturing  
US

Evernex  
Provider of third-party maintenance services for data centre infrastructure  
France

Royal Sanders  
Private label and contract manufacturing producer of personal care products  
Netherlands

Hans Anders  
Value for money optical retailer  
Netherlands

Weener Plastic  
Supplier of plastic packaging solutions  
Netherlands

Havea  
Manufacturer of natural healthcare cosmetics  
France

Tato  
Manufacturer and seller of speciality chemicals  
UK

1 As of 30 September 2020

Over seventy years of evolution at 3i

1945  
3i roots laid through ICFC and FCI, led by Lord William Piercy as Chairman, to provide risk capital to growing independent businesses.

1984  
3i strengthens its UK presence and adds offices in Germany and France, laying the foundations for its international network in the decades to follow.

1994  
3i successfully floats on the London Stock Exchange with a £1.5bn market cap; subsequently entering the FTSE 100.

2006  
3i raises €5bn mid-market buyout fund, Eurofund V.

2007  
3i launches £700m infrastructure fund. New York office opened.

2012  
3i names Simon Borrows as Chief Executive.

2013  
Acquisition of Barclays Infrastructure Funds Management.

2015  
3i appoints Simon Thompson as Chairman.

2017  
3i makes its first North American Infrastructure investment.

2018  
3i closes the 3i European Operational Projects Fund on €456m.

2019  
Liquidity event for Eurofund V investors